



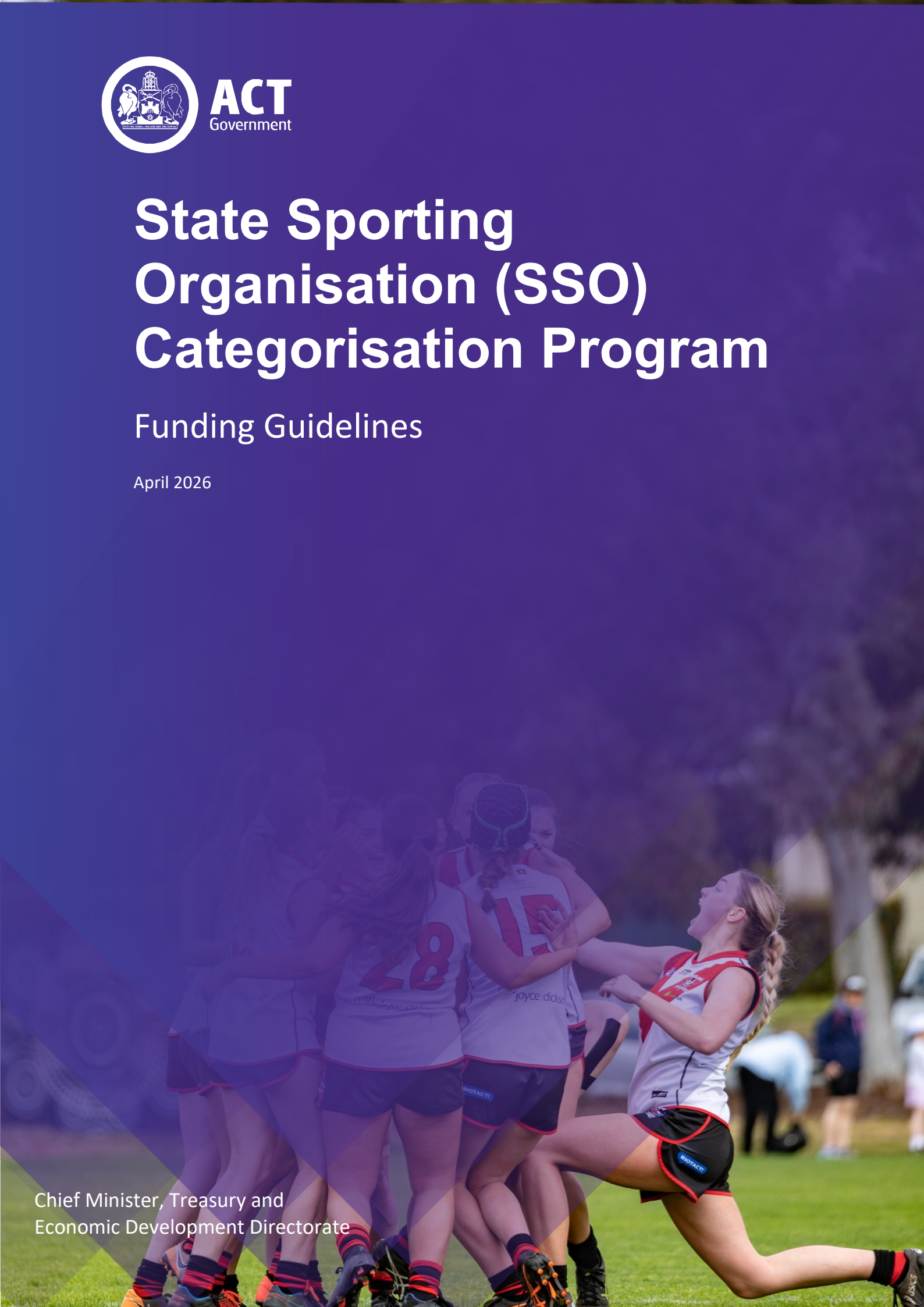
ACT
Government

State Sporting Organisation (SSO) Categorisation Program

Funding Guidelines

April 2026

Chief Minister, Treasury and
Economic Development Directorate



Acknowledgment of Country

Chief Minister, Treasury and Economic Development Directorate acknowledge the Ngunnawal People as traditional custodians of the ACT and recognise any other people or families with connection to the lands of the ACT and region.

The Directorate acknowledge and respect their continuing culture and contribution they make to the life of this city and this region.



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1. INTRODUCTION

1.1 Sport and Recreation

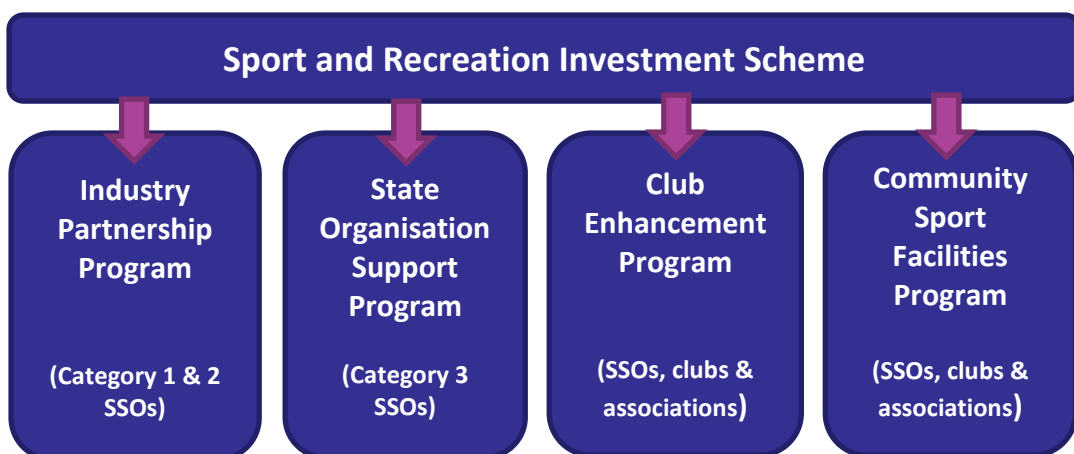
Sport and Recreation, positioned within Chief Ministers, Treasury and Economic Development Directorate, is the lead government agency for sport and active recreation in the ACT.

The role of Sport and Recreation is to provide leadership, support and to champion a sport and active recreation sector that is welcoming, progressive, sustainable and capable of providing a diverse range of participation experiences.

1.2 Sport and Recreation Investment Scheme

The Sport and Recreation Investment Scheme (SRIS) aims to partner with sport and active recreation providers in the ACT to invest in projects that align with [CBR Next Move](#), and support the Government's vision for **all Canberrans moving more through sport and active recreation**.

It offers four targeted programs designed to support State Sport Organisations and State Active Recreation Organisations (SSOs), as well as clubs, across varying levels of organisational capacity. Sport and Recreation may categorise SSOs into three tiers, which determines eligibility for specific investment programs. SSOs are only required to be categorised if they wish to be considered for the Industry Partnership Program or State Organisation Support Program.



2. SSO CATEGORISATION OVERVIEW

The SSO Categorisation process is supported by three (3) separate, yet inter-dependant resources.



2.1 SSO Categorisation Matrix

The Matrix outlines the criteria required for SSOs to be categorised as Category 1, 2, or 3 organisations which are driven by Sport and Recreation's strategic focus on investing in SSOs to achieve *sustainable and scalable participation outcomes*, in line with the [CBR Next Move](#).

The Matrix comprises four **(4) Participation Drivers** - (Financial Capacity; Governance, Integrity and Management Capacity; Community Reach; and Planning) – identified as being key to SSOs achieving sustainable and scalable participation outcomes aligned with the [CBR Next Move](#). Each Participation Drivers is underpinned by a set of **Focus Areas** and measurable **Performance Criteria**.

Developed in alignment with the Australian Sports Commission's (ASC) Sport Tier Categorisation, this matrix framework supports a consistent, system-wide approach. This alignment strengthens shared definitions, improves understanding, and ensures consistency with nationally endorsed policies (Gender Equity on Boards) and supporting resources.

2.2 SSO Categorisation Application Tool

The SSO Categorisation Application Tool can be used by SSOs to provide current, authentic, valid and reliable evidence, against each specific performance criteria within the SSO Categorisation Matrix. This tool can be completed via the Sport and Recreation SmartyGrants portal.

Applications must be received by the due time and date, as outlined on the online portal. Late applications will not be accepted.

Organisations that do not comply with eligibility requirements (4.1), will not have their applications assessed.

2.3 SSO Categorisation Assessment Tool

The SSO Categorisation Assessment Tool is used by Sport and Recreation to objectively and quantitatively assess SSO categorisation applications and identify SSOs as either Category 1, 2, or 3 organisations. Points / scores will be allocated by Sport and Recreation against each performance criteria, based on the quality of evidence provided by SSOs.

The scores, as determined by Sport and Recreation, will be the key element in determining the category allocated to the SSO, which then determines which SSOs can apply for Industry Partnership Program funding (Category 1 and 2 SSOs), State Organisation Support Program funding (Category 3 SSOs), or Club Enhancement Program funding (All SSOs, and clubs/associations).

In addition to objectively and transparently categorising SSOs applying for Investment Scheme support, the 3-step SSO Categorisation process is designed to allow SSOs to identify areas for organisational improvement over time.

3. SSO CATEGORISATION MATRIX

3.1 Section A: Mandatory Performance Criteria

Mandatory performance criteria required to be met. **Note:** Where an SSO is unable to meet a mandatory performance criteria, due to specific circumstances, the SSO can apply for an exemption. Such situations will be assessed by Sport and Recreation on a case-by-case basis.

PARTICIPATION DRIVER – FINANCIAL CAPACITY
FOCUS AREA – SUSTAINABLE FINANCIAL MODEL
<ul style="list-style-type: none"> • Category 1: Annual turnover \$1 - \$5 million+. • Category 2: Annual turnover \$250,000 - \$1 million. • Category 3: Annual turnover less than \$250,000.
<ul style="list-style-type: none"> • Category 1: Has reserves to cover 6-12 months of operations. • Category 2: Has reserves to cover 3-6 months of operations. • Category 3: Has reserves to cover less than 3 months of operations
PARTICIPATION DRIVER – GOVERNANCE, INTEGRITY AND MANAGEMENT CAPACITY
FOCUS AREA – GOVERNANCE
<ul style="list-style-type: none"> • Category 1: Meets all level 3 measures associated with ASC Governance Standards 1.1, 3.1, 4.5, 4.6, 5.4, 5.5, 6.1, 6.4, 6.5, 7.1, 7.2, 7.3, 9.2, 9.3, 9.4 and 9.7. • Category 2: Meets all level 2 measures associated with Standards 1.1, 3.1, 4.5, 4.6, 5.4, 5.5, 6.1, 6.4, 6.5, 7.1, 7.2, 7.3, 9.2, 9.3, 9.4 and 9.7. • Category 3: Meets all level 2 measures associated with Standards 1.1, 3.1, 4.5, 4.6, 5.5, 6.4, 6.5, 7.1, 7.2, 9.2 and 9.4.
<ul style="list-style-type: none"> • Category 1: ASC SGS 4.3 (Gender Balance: Directors) – Board has no more than 60% of one gender • Category 2: As above. • Category 3: ASC SGS 4.3 (Gender Balance Directors) – Board has no more than 70% of one gender
FOCUS AREA – MANAGENT STRUCTURE
<ul style="list-style-type: none"> • Category 1: A full-time equivalent CEO / Executive Officer / GM (or equivalent); and at least 2 other full-time equivalent support staff. • Category 2: A full-time equivalent CEO / Executive Officer / GM (or equivalent); and at least 1 other full-time equivalent support staff. • Category 3: A structured human resource model (paid and/or volunteer) is in place to manage the organisation.
FOCUS AREA – INTEGRITY
<ul style="list-style-type: none"> • Category 1: Formal adoption of the NSO's National Integrity Framework (NIF) or similar policies (<i>Anti-doping & Improper use of drugs and medication policy, Safeguarding, Member Protection Policy, Complaints-Disputes-Discipline Policy, Competition Manipulation and Gambling Policy</i>). NIF or similar policies are clearly identified on organisation's website and have been communicated to stakeholders. • Category 2: Formal adoption of the NSO's National Integrity Framework (NIF) or similar policies (<i>Anti-doping & Improper use of drugs and medication policy, Safeguarding, Member Protection Policy, Complaints-Disputes-Discipline Policy, Competition Manipulation and Gambling Policy</i>). NIF or similar policies are clearly identified on organisation's website. • Category 3: As above
<ul style="list-style-type: none"> • Category 1: Completion of the ACT Child Safe Standards Self-Assessment. • Category 2: As above. • Category 3: As above
<ul style="list-style-type: none"> • Category 1: Developed, implemented and made easily accessible, Codes of Behaviour for all stakeholders (eg. players, coaches, parents, spectators etc.), that are reviewed regularly. • Category 2: Developed, implemented and made easily accessible, a Code of Behaviour. • Category 3: As above

<ul style="list-style-type: none"> • Category 1: A policy framework that compliments the National Integrity Framework (NIF) or similar policies which includes (but is not limited to) Whistle Blower Procedures; Privacy; Inclusion; Healthy Sporting Environments, (e.g. SunSmart, Smoking/Vaping, Alcohol, Heat/Weather, etc.) • Category 2: A policy framework is in place, which aligns with and adopts NSO policies as required – including Whistle Blower Procedures; Privacy; Inclusion. • Category 3: A sound policy framework is in place, which aligns with and adopts NSO policies, as required.
PARTICIPATION DRIVER – COMMUNITY REACH, PARTICIPATION PATHWAYS AND PROGRAMMING
FOCUS AREA – MEMBERSHIP AND PARTICIPATION
<ul style="list-style-type: none"> • Category 1: Over 5,300 Full Active Members. • Category 2: Between 1,590 and 5,300 Full Active Members. • Category 3: Between 530 and 1,590 Full Active Members. <i>Full Active Members are defined in Appendix 1.</i>
<ul style="list-style-type: none"> • Category 1: Delivery of participation offerings in modified programs, events and schools’ programs. • Category 2: As above. • Category 3: Delivery of participation offerings in either modified programs, events or schools or a commitment to deliver within 24 months.
<ul style="list-style-type: none"> • Category 1: A membership and participation database that supports reporting of member and participant registration; Working with Vulnerable People registration; number and type of coaches, officials and volunteers. • Category 2: As above. • Category 3: As above.
FOCUS AREA – REACH
<ul style="list-style-type: none"> • Category 1: Coach, official, volunteer and club development activities being facilitated annually. • Category 2: As above. • Category 3: Coach, official, volunteer and club development activities being facilitated.
PARTICIPATION DRIVER – PLANNING
FOCUS AREA – STRATEGIC PLANNING
<ul style="list-style-type: none"> • Category 1: A current localised strategic plan, which aligns <i>significantly</i> with the national sporting organisation strategic plan. The plan is reviewed, monitored and reports on progress annually. • Category 2: A current localised strategic plan, which aligns with the national sporting organisation strategic plan where relevant. The plan is reviewed annually. • Category 3: A current localised strategic plan, which aligns with the national sporting organisation strategic plan where relevant.
<ul style="list-style-type: none"> • Category 1: Annual operational plan, that are activated by budgets and align with the SSO strategic plan. • Category 2: As above. • Category 3: As above.
FOCUS AREA – PARTICIPATION PLANNING
<ul style="list-style-type: none"> • Category 1: Strategic reference and investment in participation growth, inclusive of participation, membership, coach, official and volunteer targets and strategies, in place and being implemented. • Category 2: Strategic reference and investment in participation growth in place and being implemented. • Category 3: Activities designed to grow participation are in place and are being implemented.
FOCUS AREA - INSURANCE
<ul style="list-style-type: none"> • Category 1: All appropriate association insurances are in place and current. • Category 2: As above. • Category 3: As above
FOCUS AREA – RECONCILIATION
<ul style="list-style-type: none"> • Category 1: Localised policy / plan / activities that promote reconciliation with First Nations peoples within core business activities that align to NSO policy / plan / activities where appropriate. • Category 2: As above. • Category 3: Localised policy / plan / activities that promote reconciliation with First Nations peoples; or commitment to develop within 12 months.

3.2 Section B: Non-Mandatory Performance Criteria

Non-mandatory performance criteria are not required for categorisation as Category 1, 2 or 3 SSO, however performance against these criteria provides SSOs with the opportunity to strengthen their categorisation application.

PARTICIPATION DRIVER – FINANCIAL CAPACITY
FOCUS AREA – SUSTAINABLE FINANCIAL MODEL
<ul style="list-style-type: none"> • Category 1: Less than 30% of total revenue from ACT Government funding. • Category 2: Less than 50% of total revenue from ACT Government funding. • Category 3: N/A
<ul style="list-style-type: none"> • Category 1: Revenue is generated across at least 5 revenue streams, with a maximum of 40% from any one stream. • Category 2: Revenue is generated across at least 3 revenue streams with a maximum of 50% from any one stream. • Category 3: Revenue is generated across at least 3 revenue streams with a maximum of 60% from any one stream.
<ul style="list-style-type: none"> • Category 1: Returns regular annual surpluses. • Category 2: As above. • Category 3: As above.
<ul style="list-style-type: none"> • Category 1: Current assets exceed current liabilities by a ratio of at least 2:1. • Category 2: Current assets exceed current liabilities by a ratio of greater than 1. • Category 3: Current assets equal or exceed current liabilities.

PARTICIPATION DRIVER – GOVERNANCE AND MANAGEMENT CAPACITY
FOCUS AREA – GOVERNANCE
<ul style="list-style-type: none"> • Category 1: Meets all level 3 measures associated with all ASC Governance Standards, or commits to doing so within 24 months. • Category 2: Meets level 2 measures associated with at least 60% of Standards, or commits to doing so within 24 months. • Category 3: Meets level 2 measures associated with at least 40% of Standards, or commits to doing so within 36 months.
FOCUS AREA – MANAGEMENT STRUCTURE
<ul style="list-style-type: none"> • Category 1: A committee structure in place which aligns with and supports the delivery of the SSO's localised strategic plan. • Category 2: As above. • Category 3: N/A

PARTICIPATION DRIVER – COMMUNITY REACH, PARTICIPATION PATHWAYS AND PROGRAMMING
FOCUS AREA – REACH
<ul style="list-style-type: none"> • Category 1: National participation products widely delivered in ACT schools. • Category 2: National participation products delivered in ACT schools. • Category 3: National or locally developed participation products delivered in ACT schools.
<ul style="list-style-type: none"> • Category 1: Widespread delivery of social / recreationally-focused participation across the ACT. • Category 2: Delivery of social / recreationally-focused participation offerings. • Category 3: As above.
<ul style="list-style-type: none"> • Category 1: Widespread delivery of participation offerings designed to meet the participation needs of at least 4 of the 7 identified target groups (women & girls; youth; LGBTIQ+, First Nations; CALD; disabled; aged; those not engaged in sport/active recreation). • Category 2: Delivery of programs and participation offerings designed to meet the participation needs of at least 3 of the 7 identified target groups. • Category 3: Delivery of programs and participation offerings designed to meet the participation needs

of at least 2 of the 7 identified target groups.
<ul style="list-style-type: none"> • Category 1: Club/association representation in all 8 key ACT population areas (Gungahlin, Belconnen, Molonglo Valley, Weston Creek, Woden Valley, Inner North, Inner South, Tuggeranong). • Category 2: Club/association representation in 4 of the 8 key ACT population areas. • Category 3: Club/association representation in 2 of the 8 key ACT population areas.
<ul style="list-style-type: none"> • Category 1: History of successfully hosting large scale (e.g. mass participation, or national/international) participation/pathway events in the ACT and plans in place to deliver similar events in the near future. • Category 2: History of hosting medium scale (e.g. participation focused, or state level) participation / pathway events in the ACT and plans in place to host events in the near future. • Category 3: Ability to host small scale participation events in the ACT and plans in place to host events in the near future.
<ul style="list-style-type: none"> • Category 1: Report on the number of coaches, officials and volunteers involved in activity delivery, including a breakdown of accredited and unaccredited personnel. • Category 2: As above. • Category 3: As above.

PARTICIPATION DRIVER – PLANNING
FOCUS AREA – FACILITY PLANNING
<ul style="list-style-type: none"> • Category 1: A current sport specific facilities plan for the ACT. • Category 2: A documented understanding of infrastructure used for the sport’s delivery across the ACT. • Category 3: A basic plan for future facility development / access to help growth participation
FOCUS AREA – MARKETING, COMMERCIAL AND COMMUNICATIONS
<ul style="list-style-type: none"> • Category 1: Current marketing, commercial and communications plans. • Category 2: A current marketing, commercial and communications action plan (or equivalent). • Category 3: Marketing and communications activities being implemented to grow the sport and/or revenue.
FOCUS AREA – PERFORMANCE
<ul style="list-style-type: none"> • Category 1: A performance pathway / high performance plan. • Category 2: As above. • Category 3: Plans/programs in place to support the identification and development of talented athletes.
FOCUS AREA – ENVIRONMENTAL
<ul style="list-style-type: none"> • Category 1: A climate change / sustainability policy or commits to doing so within 24 months. • Category 2: As above. • Category 3: As above.

4. NEXT STEPS

4.1 Eligible Organisations

Prior to completing the SSO Categorisation Application process, applicants should be confident their SSO meets the eligibility requirements to be categorised as a Category 1, 2 or 3 SSO.

An SSO Categorisation applicant organisations must:

1. be a not-for-profit organisation;
2. be either incorporated in the ACT under the *Associations Incorporation Act 1991*, or a company registered under the *Corporations Act 2001 (Commonwealth)* with its principal outcome of business in the ACT;
3. deliver programs within the ACT for Canberra residents;

4. be the pre-eminent body for the sport/activity in the ACT recognised by a member of the relevant National Organisation, with a base in the ACT, and significant control of organisational strategy and finances for the sport in the ACT;
5. demonstrate that the organisation's constitution 'aims and 'objectives' support the delivery of organised sport and/or active recreation in the ACT as its main function;
6. have current Public Liability Insurance coverage to a minimum level of \$10,000,000;
7. have an Australian Business Number (ABN), and (if relevant) Australian Company Number (ACN);
8. be registered for the Goods and Services Tax (GST) if applicable (if turnover is greater than \$150,000 per annum);
9. have compliance requirements under the *Associations Incorporation Act 1991* up to date (if applicable);
10. have, if named in an application to the National Redress Scheme for Institutional Child Sexual Abuse and having been assessed as having the financial capacity to join the Scheme, joined the Scheme.

4.2 Completion of the SSO Categorisation Application Tool

Having read and understood the content of these SSO Categorisation Overview, the next step in the Categorisation process is for SSOs to complete the on-line **SSO Categorisation Application Tool**, via the SmartyGrants platform.

The SSO Categorisation Application Tool is what SSOs use to provide current, authentic, valid and reliable evidence, against each specific performance criteria in the SSO Categorisation Matrix, **within the Category the SSO believes relates most to them.**

In addition to SSOs providing a description of how their organisation meets each performance criteria, SSOs will be asked to attach relevant supporting documentation should they have access to this.

Note: Sport and Recreation staff are available to assist SSOs in the application process, should this be required.

4.3 SSO Categorisation Application Assessments

Sport and Recreation will use the **SSO Categorisation Assessment Tool** to objectively and quantitatively assess SSO Categorisation applications and identify SSOs as either Category 1, 2, or 3 organisations. Points/scores will be allocated by Sport and Recreation against each performance criteria, based on the quality of evidence provided by SSOs.

An explanation of the features of evidence which Sport and Recreation will use when assessing SSO Categorisation Applications is provided below.

Sport and Recreation assessors are required to document if the applicant has provided any evidence that relates to each performance criteria. If some evidence has been provided by the SSO, its quality will then be assessed via the use of the following features of evidence:

Relevant / Specific

Sport and Recreation assessors will determine if the evidence provided by the applicant is in fact specifically relevant to the particular performance criteria.

Sufficient

Sport and Recreation assessors will make a decision as to whether or not the evidence provided by the applicant is enough, as it relates to each performance criteria.

Authentic

Sport and Recreation assessors need to decide whether or not the evidence provided by the applicant is a true indication of their SSO's capabilities.

Current

A key aspect of quality evidence is currency. If evidence provided by an SSO is not current, its relevance to the SSO categorisation process may be limited. For example, if an SSO submits a strategic plan that has lapsed, rather than a current strategic plan.

4.4 SSO Categorisation Notification

Once SSO Categorisation assessments have been made, SSOs will be advised by Sport and Recreation of the assessment decision, as it relates to their SSO. This categorisation will reveal which Sport and Recreation Investment Scheme funding programs the SSO is eligible to apply for.

5. IMPORTANT INFORMATION FOR APPLICANTS

5.1 How to submit your application

All applications must be submitted via the online Program Application Form.

Hardcopy or email applications will not be accepted.

You will need to create a login to begin your application, and you may begin anywhere in the Application Form. **Please ensure you save as you go.**

SmartyGrants provides an online help guide for applicants. This guide will explain the essential steps you need to take to complete and submit your Application Form. The help guide is accessible at:

<http://help.smartygrants.com.au/display/help/Help+Guide+for+Applicants>

If you have any questions about the Program Guidelines and/or eligibility requirements please contact the Director of Community Participation, Sport and Recreation on (02) 6207 2080 or email Wayne.Lacey@act.gov.au

If you are having difficulty in accessing the online application form or if an error occurs, please contact the Business Services Team for assistance on

(02) 6207 1080 during business hours, or email EconomicDevelopmentBusinessServices@act.gov.au.

Navigating (moving through) the application form

On the right hand side of every screen, there is a box which links directly to every page of the application. Click on any page to jump directly to that page. You can also click 'next page' or 'previous page' on the top or bottom of each page to move forward or backward through the application.

Saving your draft application and returning

You can press 'save' at any point and log out. When you log back in, your draft application will be saved and you can start where you left off.

Submitting your application

The submit button is on the final page. You will not be able to submit your application until all the questions are completed.

Attachments and support documents

You may wish to upload/submit attachments to support your application. For some Categories you will have to include attachments. This is very simple but requires you to have the documents saved on your computer, on a zip drive, or similar. If you are not able to upload a document, please contact the Senior Project Officer for support.

Completing an application in a group/team

Numerous people can work on an application by creating a SmartyFile profile for your organisation. SmartyFile allows you to collaborate with other team members on SmartyGrants submissions and automatically pre-fill your organisational and contact information into SmartyGrants forms. Learn more at: <http://help.smartygrants.com.au/display/help/Help+Guide+for+Applicants>

Once you have completed your Application Form it will be submitted to the Program Officer.

PLEASE NOTE: Sport and Recreation is unable to view your application until it is submitted. All supporting documentation must be submitted with the application.

You can upload supporting documentation to your Application Form on the page after the declaration and privacy statement.

If you submit your application and then realise you forgot to add an attachment, and it is before the deadline, we can re-open the form for you. If you have any technical difficulties you need to contact the Grants and Procurement Team for assistance on (02) 6207 5257 during business hours or email EconomicDevelopmentBusinessServices@act.gov.au before the deadline for applications.

5.2 Confidentiality

All information submitted in an application, or in support of an application to the Chief Minister, Treasury and Economic Development Directorate is provided in confidence subject to possible disclosures as set out below.

Assessment information about an applicant derived from applications will be shared with the Australian Sports Commission to inform the National Sports Governance Standards Benchmarking Report.

The ACT Government may promote successful applicants.

Details of applications will not otherwise be made available to third parties unless required or authorised by or the applicant's permission. Applicants should be aware that the provisions of the *Freedom of Information Act 2016* apply to documents held by ACT Government agencies.

Any personal information collected by the Chief Minister, Treasury and Economic Development Directorate will be managed in accordance with its privacy policy, found [here](#).

5.3 Complaints

A complaint is defined as an expression of dissatisfaction in relation to the application process and/or an unsuccessful application for funding.

You or your representatives have the right to raise your concerns. This information supports us to improve services and supports your right to ask questions about the application process as well as decisions made in relation to an unsuccessful application.

You can expect to:

1. be treated respectfully, fairly and in confidence;
2. have your concerns dealt with as soon as possible;
3. be informed of progress; and
4. be told of the outcome.

6. FURTHER INFORMATION

For more information on the Categorisation Guidelines, eligibility requirements or to lodge a complaint, please contact Sport and Recreation:

Phone: (02) 6207 2080

Email: Wayne.Lacey@act.gov.au

If you are having difficulty in accessing the online application form or if an error occurs, please contact the Grants and Procurement Team for assistance:

Phone: (02) 6207 5257

Email: EconomicDevelopmentGrantsandProcurement@act.gov.au.

APPENDIX 1 - DEFINITIONS

Participation / Membership

Full active members: are defined as members (of an ACT based club or association) who have access to the full range of programs and services offered by the organisation as a participant, coach or official. This type of member typically pays a full registration fee and participates actively (in excess of 6 occasions) in regular competitions or programs.

To ensure ACT Government funding is assessed against intended beneficiaries and outcomes, members of NSW-based clubs are excluded from this definition, including where those clubs participate in ACT-administered competitions. This approach reflects that NSW-based clubs are not direct recipients of ACT investment and do not generate equivalent economic or community returns within the ACT. Inclusion would compromise the integrity and comparability of ACT-focused participation data.

Program Participants: are participants that typically participate in modified programs or competition offerings rather than in regular, traditional competitions. Participants are engaged fewer than on 6 occasions over a 12-month period.

ACT-based SSO managed school program participants: are defined as school students involved in programs and/or competitions organised by state organisations which may be held at school or community facilities.

ACT based and school-managed program participants: School-managed competitions are defined as participants involved in events, competitions or programs organised primarily by schools that are not directly affiliated with the SSO.

ACT based event participants: Participants/members who pay a fee per event to participate in the activity and receive limited other services from the organisation.

ASC Governance Standards

The Sport Governance Standards (SGS) are the measures by which sporting organisations at both the National and State level can evaluate the effectiveness and efficiency of their governance systems and processes.

There are 41 SGS, each comprising 4 maturity levels, which organisations assess their own performance against. When looking at the document, a maturity score of '1' would mean that the organisation is meeting lowest aspect of compliance for that standard. Conversely, a score of '4' means that an organisation is meeting all aspects of compliance for that standard. The higher the number, the greater level of compliance achieved by the organisation.

Finance

Returns regular annual surpluses: is defined as returning an annual surplus 2 out of the 3 years reported.



Sport and Recreation
Chief Minister, Treasury and
Economic Development
Directorate

April 2026