



next move

**Sport and  
Recreation  
Strategy**  
2023-2028



**ACT**  
Government



# Acknowledgement of Country



We acknowledge the Traditional Custodians of the ACT, the Ngunnawal people. We acknowledge and respect their continuing culture and the contribution they make to the life of this city and this region.

## Accessibility

The ACT Government is committed to making its information, services, events and venues as accessible as possible.

If you have difficulty reading a standard printed document and would like to receive this publication in an alternative format such as large print, please phone **13 22 81** or email [sportandrecreation@act.gov.au](mailto:sportandrecreation@act.gov.au)

If English is not your first language and you require a translating and interpreting service, please phone **131 450**.

If you are deaf, or have a speech or hearing impairment and need the teletypewriter service, please phone **13 36 77** and ask for **13 22 81**.

For speak and listen users, please phone **1300 555 727** and ask for **13 22 81**.

For more information on these services visit <http://www.relayservice.com.au>

© Australian Capital Territory, December, 2022

This work is copyright. Apart from any use as permitted under the *Copyright Act 1968*, no part may be reproduced by any process without written permission from the Territory Records Office, Chief Minister, Treasury and Economic Development Directorate, ACT Government, GPO Box 158, Canberra City ACT 2601.

Enquiries about this publication should be directed to Sport and Recreation or email: [sportandrecreation@act.gov.au](mailto:sportandrecreation@act.gov.au)

[www.act.gov.au](http://www.act.gov.au)

Enquiries: Canberra **13ACT1** or **132281**  
Publication No 220192



# Contents

<b>1</b>	<b>Minister's foreword</b>	2
<b>2</b>	<b>The field of play</b>	4
2.1	The role of ACT Sport and Recreation	5
2.2	ACT Sport and Recreation Strategy	6
2.3	Strategy planning framework	6
<b>3</b>	<b>Our home court</b>	8
3.1	Sport and active recreation in the ACT	9
3.2	What's impacting the next move? (Long-term trends shaping sport and active recreation)	11
3.3	Challenges and opportunities	14
<b>4</b>	<b>The next move</b>	16
4.1	The vision	17
4.2	Our mission	17
<b>5</b>	<b>Making it happen</b>	18
5.1	Overview	19
5.2	Capability and capacity	21
5.3	Places and spaces	22
5.4	Welcoming and inclusive experiences	25
5.5	Participation and performance	26



# 1

## Minister's Foreword

Sport and physical activity holds a special place in the fabric of our Canberra community.

Through the COVID-19 pandemic, restrictions on community sport or how and when we were able engage in our normal regime of physical activity had a major impact. That sport has bounced back so strongly from this period of interruption speaks not only to the robustness of our sport and recreation sector, but the passion for movement that so many Canberrans hold dear.

Canberra is Australia's active capital. This is a badge that we have proudly long worn.

Our open spaces, paths, lakes and nature reserves invite us to move. Formal sporting facilities, playgrounds, ovals and courts are readily accessible. Our elite teams are prominent, successful and inspire so many to move in their footsteps.

Yet despite this passion for sport and movement, we know that too many Canberrans are not moving, or not moving enough. This impacts their health and well-being, while missing out on the wonderful opportunities for friendships and social engagement that participation can provide. We want, and need, more Canberrans moving more through sport and active recreation. We believe good experiences are central to keeping Canberrans moving.

This Plan highlights the ACT Government's priorities for sport and recreation for 2023 to 2028. It identifies our strategic pillars, priorities which I am certain have some familiarity and alignment with those contained within the strategies of individual sport and recreation organisations:

- > building our sector capability and capacity
- > a commitment to inclusion and quality experiences
- > supporting more people to be engaged at all levels; and
- > making available more and better places and spaces to help get us moving.



While there is familiarity in these pillars, reinforcing that our broad strategic aims remain consistent, the extensive consultation in the development of this plan has informed the changing context in which sport and recreation exists and guided the identification of action areas. These include continued focus in areas like governance, policies, partnerships and workforce development, along with a more prominent focus on data, digital transformation and climate change.

This plan will underpin decisions made by the ACT Government, such as where we focus, where we invest and those areas in which we can pursue partnership opportunities to get more Canberrans moving. An annual implementation plan will inform the work of Sport and Recreation, supported by tangible outcomes and targets.

While being a Government Plan, the evolution of *CBR Next Move* has been shaped by broad sector and stakeholder input – online surveys, workshops and individual discussions. To all those individuals and organisations that contributed to this process, thank you.

All Canberrans moving more through sport and active recreation is a simple, clear ambition, and one to which we can all aspire.

**Yvette Berry**

Minister for Sport and Recreation



# 2 The Field of Play

## 2.1 The role of ACT Sport and Recreation

**Sport and recreation does not exist in a silo. There are many factors that impact on the sector and our ability to participate, reflected by the many areas across government that have functions that influence our ability and access to move.**

The things that help move us are broad and diverse. The paths we cycle and walk on or the neighbourhood playground. The school PE class or unstructured play in the early childhood setting. The trails or tracks of our nature reserves. Our rivers, lakes and community pools. The high-profile athlete, strutting their stuff before big crowds on the weekend and visiting the local school mid-week. The 24-hour gym, a martial arts program at the local hall, the community court and indoor sporting facilities.

Responsibility for “movement” is not a single function of government, however we recognise the centrality of the sport and recreation sector in supporting our vision for all Canberrans to move more.

ACT Sport and Recreation, positioned within the Economic Development Directorate, is the lead government agency for sport and active recreation – a central and identifiable place of sports policy and understanding, working across a multitude of agencies and projects that engage or support sport, recreation and movement in our community. This function sits alongside our direct investment and capacity building for the sector, a sector that is not only a major deliverer of physical activity for Canberrans, but a significant driver of employment, visitation and economic activity.

ACT Sport and Recreation is connected to other areas of government whose activities have scope to influence and shape sport and active recreation in our community. In particular this includes Sport and Recreation Facilities (Transport Canberra and City Services) and Pools

Management (ACT Property Group), functions that also sit directly with the Minister for Sport and Recreation.

The potential for sport and recreation to be the tool for the achievement of other outcomes is clear.

The ACT Government was the first jurisdiction in Australia to develop a wellbeing framework and adopt it as a lens through which government decisions and investments are made.

The ACT Wellbeing Framework highlights the importance of healthy lifestyle and social connection through participation in sport and other community activities. These qualities contribute to our overall personal wellbeing, and are an important indicator of a thriving community.

Ensuring people are participating in sport and able to live a healthy lifestyle will continue to be a focus for the ACT Government.

Sport and recreation connects to an array of other government plans and strategies beyond those confined to the sports portfolio.



## 2.2 ACT Sport and Recreation Strategy

*Active 2020* was a 10-year plan shared between the ACT Government and the sport and active recreation sector.

A lot has changed since the release of *Active 2020* over a decade ago.

Population, social, economic and technology trends are creating new challenges and opportunities. New or variations of existing sports have emerged, while the structures around our sports continue to evolve, with changes to governance, greater alignment between national and local strategies, and

for some sports, increased use of shared service models.

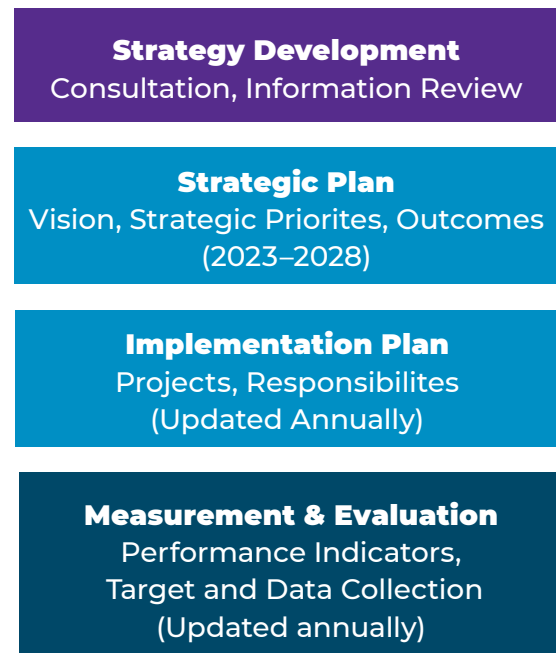
Sport and active recreation in the ACT has a strong platform from which to build to continue to deliver value to the community, as a source of movement but also broader economic, social and health benefits.

*CBR Next Move* sets out the ACT Government's vision, our strategic priorities and action areas over the next six years to ensure that all Canberrans can enjoy the benefits of moving more.

## 2.3 Strategy planning framework

Our planning framework summarises the inputs into the strategy development process, and the following strategy and planning outputs:

- > **Strategic plan:** the vision and focus areas for sport and active recreation in the ACT.
- > **Implementation plan:** detailing how the strategic plan will be actioned each year through the lifecycle of the strategic plan.
- > **Measurement & Evaluation:** identifying how performance of strategy and implementation will be measured and assessed.



We are... active

**71.5%**

of ACT adults (15 years +) are active 3 or more times per week.

The things that move us (15+ years) are less likely to be structured sport walking, gym/fitness and cycling topping the list.

Source: AUSPLAY 2021

Children's participation in organised activity outside of school...

**Has been challenged**

through COVID-19 falling to 36.6% in 2021 (1 + per week).

(Patternmakers' Audience Outlook Monitor reports).

Canberrans are volunteers

**30.9%**

of Canberrans (15+ years) undertook a formal volunteering role in 2020.

Nationally, sport accounts for over one-third (37.8%) of formal volunteering.

Source: ABS 2020

In 2020-21 there were... more than

**79,000**

hours of hire on ACT sportsgrounds, with

**29,612**

individual bookings.

The Sports Industry...

In 2016-17 contributed more than

**\$14.4b**

to Australia's GDP (0.8%).

In the ACT there were an estimated

**2,800** FTE

sports-related jobs, while our per capita spending on sport (\$1,511) was the nation's highest.

Source: KPMG – C'wealth Dept Heath 2020



**3**

**Our home  
court**

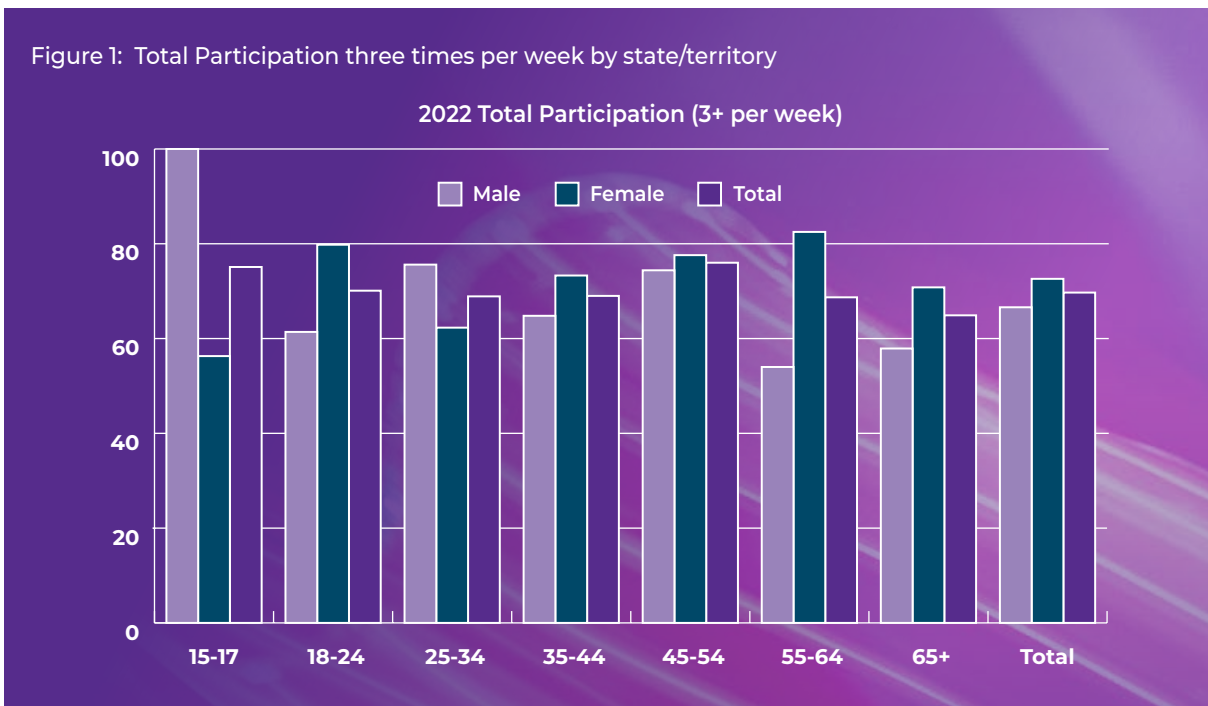
### 3.1 Sport and active recreation in the ACT

The ACT is the most active jurisdiction in the country. We are rightly proud of this fact.

We enjoy some advantages that make the ACT conducive to sport and active

recreation participation including our natural environment and the ease of accessibility to facilities, paths and lakes. Against this backdrop, our sport and active recreation industry deliver rich participation opportunities and valuable economic, social and health benefits to community.

Figure 1: Total Participation three times per week by state/territory

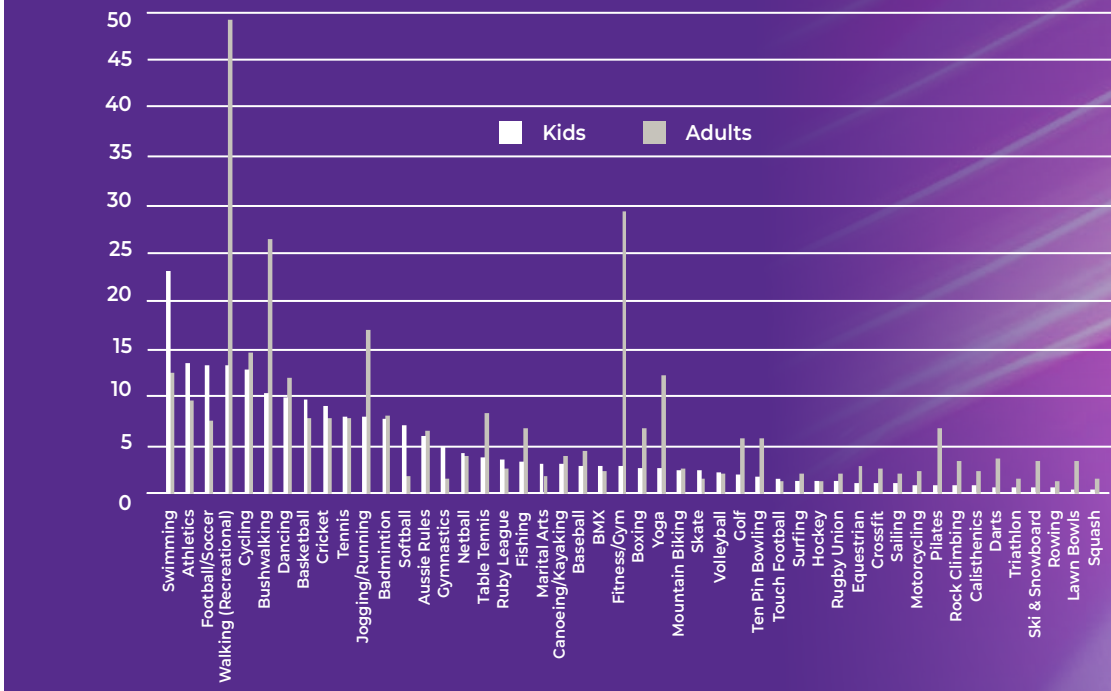


Source: AUSPLAY 2021

The places and spaces where we get our sport and active recreation fix are many and varied. The most popular forms of activity, particularly for adults, are those that are predominantly less structured like walking or cycling, or outside the confines

of traditional sports setting as is the case with gyms, dancing and yoga. There is also a strong presence of both individual and team sports within our participation mix, particularly for children.

Figure 2: Percentage of ACT population in last 12 months by sport/active recreation

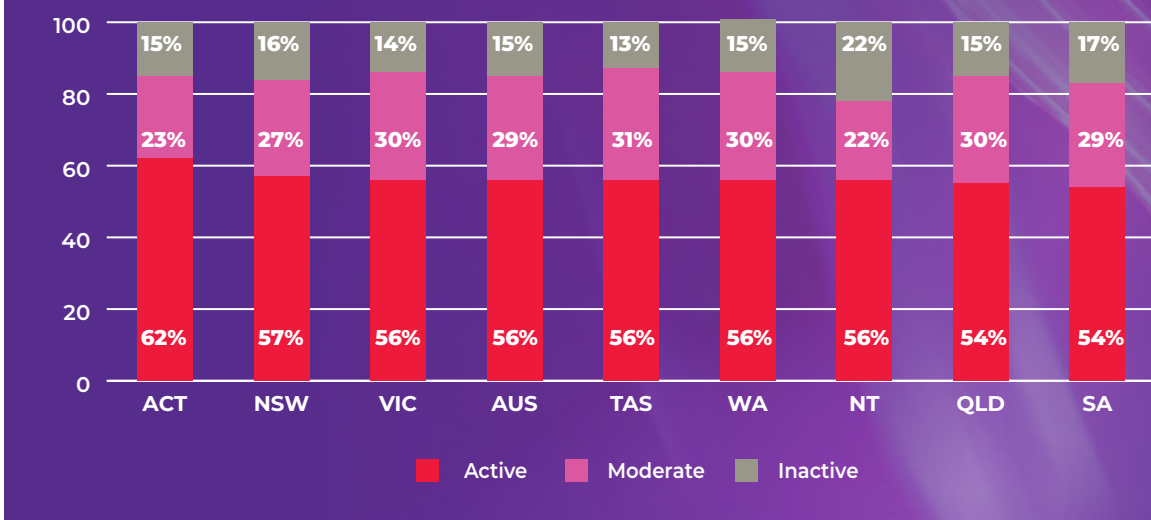


Source: Kinetica Aura Survey June & December 2021, Base: 6,000 Nationally Representative sample of Australians aged 16+

While we are largely an active bunch, there are many Canberrans that are still not moving, or not moving enough. Four out of ten of our adult residents are not participating in sufficient activity to meet

the national guidelines. The reasons for this are diverse and complex but include factors such as socio-economic status, cost, disability and cultural background.

Figure 3: Percentage levels of physical activity by state/territory



Source: Kinetica Aura Survey June & December 2021, Base: 6,000 Nationally Representative sample of Australians aged 16+

The good news is that three-quarters of these people that are not meeting the guidelines are open to the idea of moving or moving more.

Figure 4 shows the Canberra population based on their current levels of physical activity and their consideration to increase their physical activity.

Figure 4: Consideration of increasing level of physical activity

Current Level of Physical Activity	Closed	Ambivalent	Open	Activity	
Active	3.6% Look to maintain activity	6.9%	3.6% Opportunity for increase activity	16.9%	\$320m impact
Moderately active	1.8%	\$45m impact 2.4%	15.9%	\$155m impact 2.8%	
Inactive	2.5% Opportunity to educate/innovate	1.8%	9.5% Opportunity for significant health impact	1.6%	

Source: Kinetica Aura Survey June & December 2021, Base: 6,000 Nationally Representative sample of Australians aged 16+

### 3.2 What’s impacting the next move? (Long-term trends shaping sport and active recreation)

Like most sectors, sport and active recreation is impacted by macro-economic and social trends. It is important to recognise these and support the community to address and adapt to them.

#### Population growth and diversity

Canberra has experienced strong and sustained growth and is expected to continue to grow.

This growth is driven by a combination of factors including natural increase, retention of people of a diverse range of ages and overseas and interstate migration. Our population is the second youngest in Australia but is also ageing.

In 2021 the number of people counted as usual residents of the ACT was 454,000 (+14% from 2016). Our population is forecast to grow to 500,000 by 2030.

28.7% of ACT residents were born overseas, with 23% speaking English as a second language.

Population growth provides the opportunity to engage more residents in movement. However it also challenges the ability of the sector to meet increasing demand and our ability to ensure that there are sufficient places and spaces to play.

#### More inclusive

Canberra’s population is diverse. To harness the power of this diversity, people, regardless of their differences across gender, age, income, sexuality, disability, race or religion, should feel welcome and included in our society. In sport and active recreation, we have seen the push in recent years to increase the representation of women at the elite and grassroots level of sport and recreation, which has been facilitated by Government through investment in areas such as female friendly change rooms. This type of work is ongoing, and there is more progress to be made so that our sport and active recreation community is welcoming and appealing to all members of our community.

## Our changing climate

Our climate is changing. The impacts of this, including heat, greater water scarcity and more extreme weather events will disrupt how, where and when we move. It will impact the way we design and maintain sporting and recreation facilities. It may threaten the very continuation of some activities. Climate change will require the sport and recreation sector to adapt how it will operate, with an opportunity to lead the way in minimising its impact on the environment. The ACT community is aligned on this with more than 80% of ACT residents wanting the Government to take a strong leadership role on climate change<sup>1</sup>.

## Active but unhealthy?

We are increasingly conscious about living healthier lives. Australians spend \$8.5 billion per year on their fitness<sup>2</sup>, with 63% of us taking complementary medicines including vitamins/supplements<sup>3</sup>. At the same time, the prevalence of chronic health conditions grows. Obesity continues to be one of the biggest health challenges facing developed countries. Australia ranked 5th out of 34 OECD countries for the prevalence of obesity<sup>4</sup>. In the ACT, 64% of adults and 19% of children are overweight or obese<sup>5</sup>, while 1 in 5 Australians aged 18-65 experience a mental illness in any year<sup>6</sup> and 55% of us claim to sometimes or always feel alone.

The burden of chronic illness is significant, with cost estimates for treatment sitting at over \$38 billion per year<sup>7</sup>.

Sport and active recreation can play a vital role in both meeting the demand for healthier lifestyles and in helping to prevent chronic health conditions.

1 ACT Climate Change Strategy 2019-2025

2 <https://ausactive.org.au/wp-content/uploads/2022/02/a-more-active-australia-full-report.pdf>

3 <https://www.ncbi.nlm.nih.gov/pmc/articles/PMC6251890/>

4 National obesity strategy 2022-32 [https://www.health.gov.au/sites/default/files/documents/2022/03/national-obesity-strategy-2022-2032\\_0.docx](https://www.health.gov.au/sites/default/files/documents/2022/03/national-obesity-strategy-2022-2032_0.docx)

5 <https://www.abs.gov.au/statistics/health/health-conditions-and-risks/overweight-and-obesity/latest-release>

6 [https://www.blackdoginstitute.org.au/wp-content/uploads/2020/04/1-facts\\_figures.pdf](https://www.blackdoginstitute.org.au/wp-content/uploads/2020/04/1-facts_figures.pdf)

7 Kinetica Aura Survey June and Dec 2021

## Even more switched on

Technological advancements continue to occur at an exponential rate. The number of connected devices worldwide has increased from 11.2 billion devices in 2013 to almost 29 billion in 2022<sup>8</sup>. Technology infiltrates almost every component of our lives, continuing to evolve at a rapid rate. Harnessing the power of digital tools will be critical to the ongoing relevance and sustainability of sport and active recreation organisations.

## Seeking an experience

Consumer consumption and expectations are being shaped by our digital experiences. People are valuing experiences over possessions. Spending on products (owning things) is decreasing while expenditure on experiences, particularly those that are personalised, continues to grow. In the experience economy we find ways through digital platforms to share our physical activity whether it be our progress, our route, imagery or soundtrack.

We see the impact of changing consumer preferences and expectations through the significant participation growth in non-organised sport and active recreation activities, particularly aerobics, fitness, running, cycling and walking. Non-organised or non-competitive activities closely align to the consumer demands for convenience, personalisation, and enhanced experiences.

## A pandemic changing the rules

The sport and active recreation sector experienced significant disruption due to COVID-19, not least the restrictions placed on the ability to operate through evolving health directions. This “COVID pause” has led to consumers re-evaluating how they want to spend their leisure time, allowed volunteers to query their ongoing involvement and questioned sector financial sustainability. Recovery and resilience will be a critical focus.

8 <https://www1.racgp.org.au/newsgp/clinical/where-in-australia-is-chronic-disease-most-prevalent>





### 3.3 Challenges and opportunities

***CBR Next Move identifies opportunities to strengthen sport and active recreation in the ACT, addresses broader social trends and meets specific sector challenges.***

Continuing to build the capacity and capability of the sport and active recreation sector remains a critical focus. Enshrining good governance and processes alongside training and development in areas such as environmental sustainability, digital literacy, innovation, and service culture will help the sector adapt and position it for sustainable growth.

Volunteers play a fundamental role in the delivery of grassroots sport and active recreation. There is concern of the burden being placed on our volunteers, with not enough new volunteers being attracted to the sector. Creating meaningful and rewarding volunteering opportunities presents as an important area in capacity and capability building for our sport and active recreation sector.

Accessible and quality spaces and places to play sport and active recreation are vital in helping Canberrans to move more often. As Canberra continues to grow, there are competing demands for land and sport and recreation users effectively compete against one another for what is available. Against this backdrop, continuing to

invest in our facilities is important, as is maximising the capacity that we do have and developing more flexible facilities.

We want more Canberrans to enjoy the benefits of movement. Continuing to appeal to existing participants, while inviting new converts to be active will require innovation, our knocking down of participation barriers and a focus on delivering the “experience” that people are seeking. There is also much work to do to help young people develop fundamental movement skills so that they might have the ability and confidence to enjoy sport and active recreation to its fullest.

Some within our community remain under-represented in sport and active recreation, as participants, volunteers and administrators. Ongoing consultation with representatives from a cross section of groups in our community tells us we have even more work to do to create sport and active recreation environments and experiences that are welcoming and inclusive to everyone.

Data and evidence will play a fundamental role in helping to realise these opportunities to continue to strengthen and develop the sport and recreation community in the ACT. The evidence base is required to benchmark, support decision-making and communicate the value of our sport and active recreation sector to the community.





# 4 The next move

## 4.1 The vision

**All Canberrans moving more through sport and active recreation**

Sport and active recreation plays an integral role in the life of the ACT, positively enriching the health and wellbeing of our community while forging economic and social benefits. Moving is good for our physical and mental health. Sport and active recreation binds us closer together, creating connections, skills and confidence. The sector generates economic impact through job creation, attracting visitation and commercial activity. We all feel the pride seeing local athletes and teams compete and succeed on the elite stage.

Imagine all Canberrans moving more through sport and active recreation and enjoying its rich benefits as individuals and as a community. Sport and active recreation opportunities that are accessible and welcome everyone in our community. An environment where places, spaces and experiences to participate are available and appealing to the broad section of Canberrans.

Making this ambition come to life will require commitment, innovation, and flexibility. It will also require us to be resilient and think sustainably as we adapt to the challenges and opportunities created by climate change, population growth, digital disruption, COVID-19 and economic volatility.

Working together we can make this ambition a reality.

## 4.2 Our mission

**Our role is to provide leadership, support and to champion a sport and active recreation sector that is welcoming, progressive and sustainable. This strategy provides the direction and a roadmap for strengthening and developing sport and active recreation in the ACT over the next six years to 2028.**

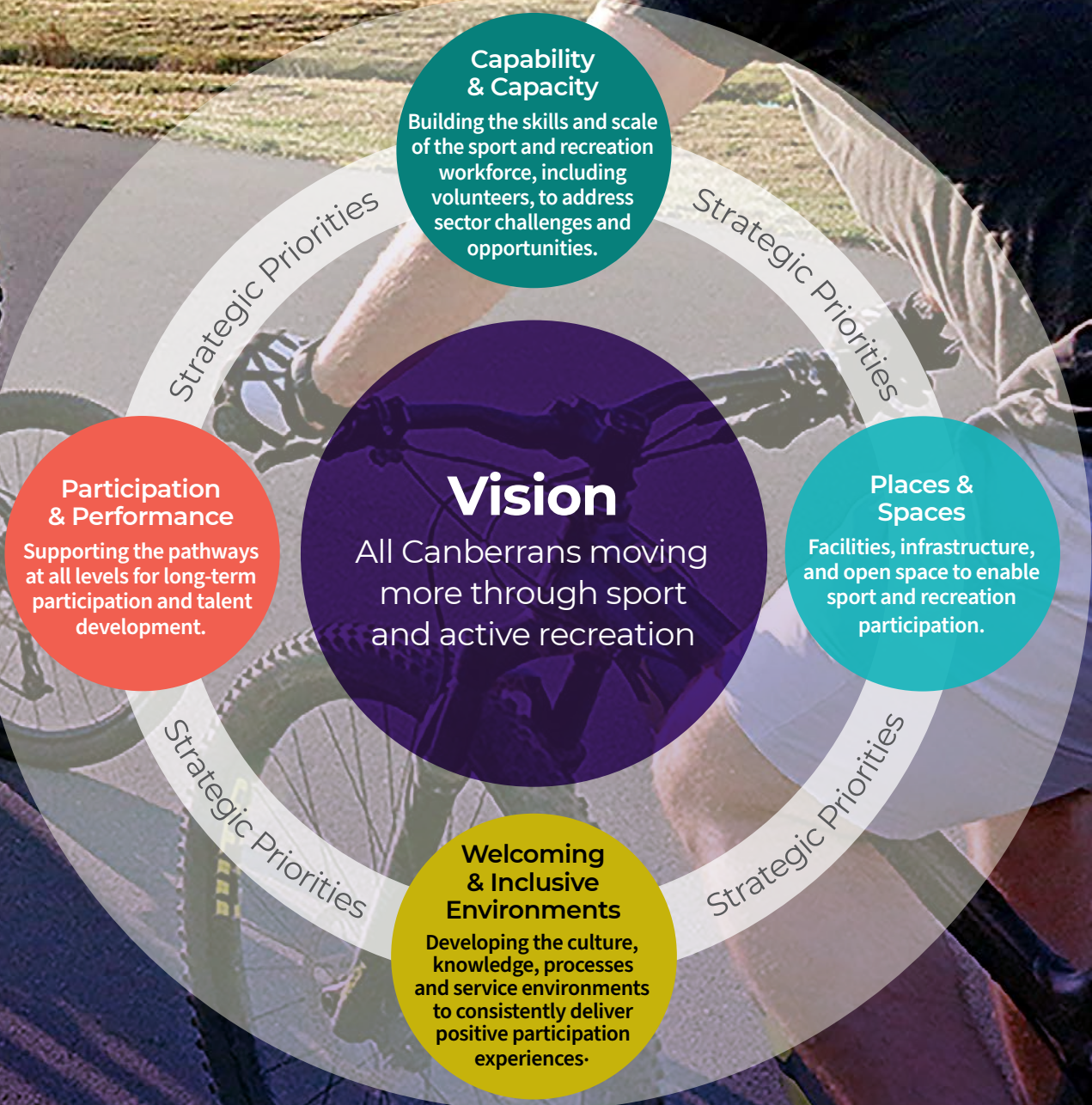
We will take action in the following ways:

- > Appropriate effective and progressive, policy.
- > Governance and process improvement.
- > Targeted and considered investments.
- > Education and training to address capability and capacity gaps.
- > Building partnerships and collaboration across Government and with the community.
- > Capturing and sharing data to drive evidence-based decision-making.
- > Supporting digital transformation and innovation.
- > Helping the community to adapt to climate change.



# 5 Making it happen

## 5.1 Strategic priorities





## 5.2 Capability and capacity

### Building the skills and scale of the sport and active recreation workforce, including volunteers, to address sector challenges and opportunities.

Our sport and active recreation sector employs more than 2800 people (Full Time Equivalent), with tens of thousands of Canberrans volunteering their time as coaches, officials, administrators, in the canteen or on the sideline. We need a well-governed, knowledge-based, sustainable and resilient industry to deliver the participation opportunities for more Canberrans to move more often.

### Key projects

- > Leading key data capture and benchmarking projects – these include work to quantify our sector's economic impact and its carbon footprint.
- > Investment to support innovation in the sport and active recreation product to improve the participant experience.
- > Training and resources to develop sector capability in areas such as digital transformation, environmental sustainability and innovation.
- > In partnership with the community helping to develop the volunteering opportunities offered in sport and active recreation.
- > Communicating the investment, activities and impact delivered by government into the sport and active recreation community.

### Outcomes

- > Our sport and active recreation sector is innovating to deliver products and experiences that meet community needs.
- > More volunteers are attracted and retained in our sport and active recreation sector.
- > Increased knowledge and use of digital tools by our sport and active recreation sector.
- > Our sport and active recreation sector is efficiently and effectively adapting to climate change.
- > Increased financial sustainability of our sport and active recreation sector.

### Indicators of success

- > New products/experiences launched by the sector.
- > Number of volunteers in the sector and strategies to meet the challenges of retention.
- > Sport and active recreation organisations with appropriate policy settings that support their next move.
- > Sport and active recreation organisations financial health.



## 5.3 Places and spaces

Facilities, infrastructure, and open space to enable sport and recreation participation.

Places and spaces for sport and active recreation that are fit for purpose, adaptable to climatic change and accessible to all play a fundamental role in helping Canberrans move. There are significant demands on space within the ACT and competing demands for existing places and spaces from sports and active recreation organisations, community groups and residents. There are elements of our facility network that require development and others that are under-utilised. We will continue to optimise the use and sustainability of available places and spaces through effective planning and co-ordination, investment, and development of good practice.

### Key projects

- > Developing a shared understanding of the priority places and spaces that support the sport and active recreation sector.
- > Development and maintenance of sport and active recreation places and spaces.
- > Establishing environmental sustainability best practice for sport and active recreation places and spaces.
- > Working across government, developing the systems, processes and resources for facilities, such as schools, to be suitable and accessible for the community.



## Outcomes

- > Delivery of places and spaces that help get Canberrans moving.
- > Investment decisions reflect the diversity of needs of all our sport and active recreation providers.
- > Increased accessibility to sport and active recreation facilities for everyone.
- > Our sport and active recreation asset base is more environmentally sustainable and adaptive to our changing climate.
- > Increased utilisation of existing places and spaces for sport and active recreation.

## Indicators of success

- > Number and quality of sport and active recreation places and spaces in the ACT.
- > Sport and active recreation facilities implementing environmental sustainability procedures.
- > Reduced carbon footprint of ACT Government sport and recreation facilities.
- > Utilisation rates of existing sport and recreation facilities.



## 5.4 Welcoming and inclusive experiences

**Developing the culture, knowledge, processes, and service environments to consistently deliver positive participation experiences.**

We want all Canberrans regardless of who they are to feel welcome and safe in our sport and active recreation environments. By increasing the representation of traditionally under-represented groups as participants, volunteers and administrators our community will benefit as a whole. We will invest in training and the development of minimum standards to help organisations develop their culture, products and services to meet the needs of the broad cross section of the ACT community.

### Key projects

- > Ongoing engagement and consultation with representative community group bodies.
- > Targeted education and training to support increased understanding of the needs of minority groups in accessing participation opportunities, child safeguarding, harassment and discrimination.
- > Development of minimum standards for organisational settings to support safe, sustainable and enjoyable experiences.

### Outcomes

- > All Canberrans, from their first experience feel welcome and safe in our sport and active recreation community.
- > Sport and active recreation participation experiences recognise and address diversity of needs in the community.
- > Increased participation in sport and active recreation for community members who are currently under-represented.
- > Sector leadership reflects and values the diversity of our community, including the potential of sport to further our Reconciliation journey.

### Indicators of success

- > Proportion of Canberrans who feel welcome and that they can be themselves at our many places and space to move.
- > Community satisfaction with sport and active recreation experiences in the ACT.
- > Proportion of under-represented groups who participate in sport and active recreation.
- > Demographic profile of the sector workforce, including volunteers and boards.

## 5.5 Participation and performance

### Supporting the pathways at all levels for long-term participation and talent development.

Cultivating the conditions for a lifetime of participation and nurturing our talent to compete at the elite level are both important in developing a strong sport and active

recreation community in the ACT. We will focus on addressing significant barriers to participation to increase the numbers moving through sport and active recreation. We will also continue to work with our elite teams and high-performance systems to identify and nurture talent in our backyard.

### Key projects

- > Targeted investment to address barriers to sport and active recreation participation.
- > Influence investment and policies across government to enhance physical literacy.
- > Develop resources that enable the Canberra community to locate and participate in sport and recreation activities.
- > Work with our local elite sporting athletes and teams, individually or in partnership, to nurture talent in the ACT.

- > More Canberrans regularly participate in sport and active recreation.
- > Our pathways are supported, developed and promoted to enable more local athletes to compete at the elite level.

### Outcomes

- > More options to move are offered by the sport and active recreation sector.
- > Increased community awareness of sport and active recreation opportunities, both formal and informal.

### Indicators of success

- > More Canberrans aware of sport and active recreation opportunities in their local area.
- > Proportion of the ACT community who participate in any sport or active recreation activity.
- > Number of home-grown athletes playing for elite teams and/or competing at elite level competition.





Chief Minister, Treasury and Economic  
Development Directorate

 <b>Accessibility</b> Ph 13 22 81	 <b>Interpreter</b> Ph 131 450
--	---